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SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS

OVERVIEW AND DEEP DIVE

CAPT JARED WYRICK

PROGRAM EXECUTIVE OFFICER, MARITIME



PROGRAM EXECUTIVE OFFICE MARITIME (M)

For NSW, it all starts with B.U.D.S.

- **B**attle Focused: Everything that we do in Maritime is aimed at making our operators more lethal and more survivable tomorrow than they were yesterday; thereby enabling our joint forces lethality and survivability.
- **U**nconventional: We support the irregular warfighter. Our approach to how we design, procure and field must be open to that same mentality.
- **D**ecisive: Perfectionism is procrastination masquerading as quality control. We must recognize when good enough is still better than what we had. Fight against requirement creep to help our partners achieve success.
- **S**tandards: We must be uncompromising in our task of operating at the highest standards. We want to eliminate our systems having to be part of the risk calculus when planning a mission.

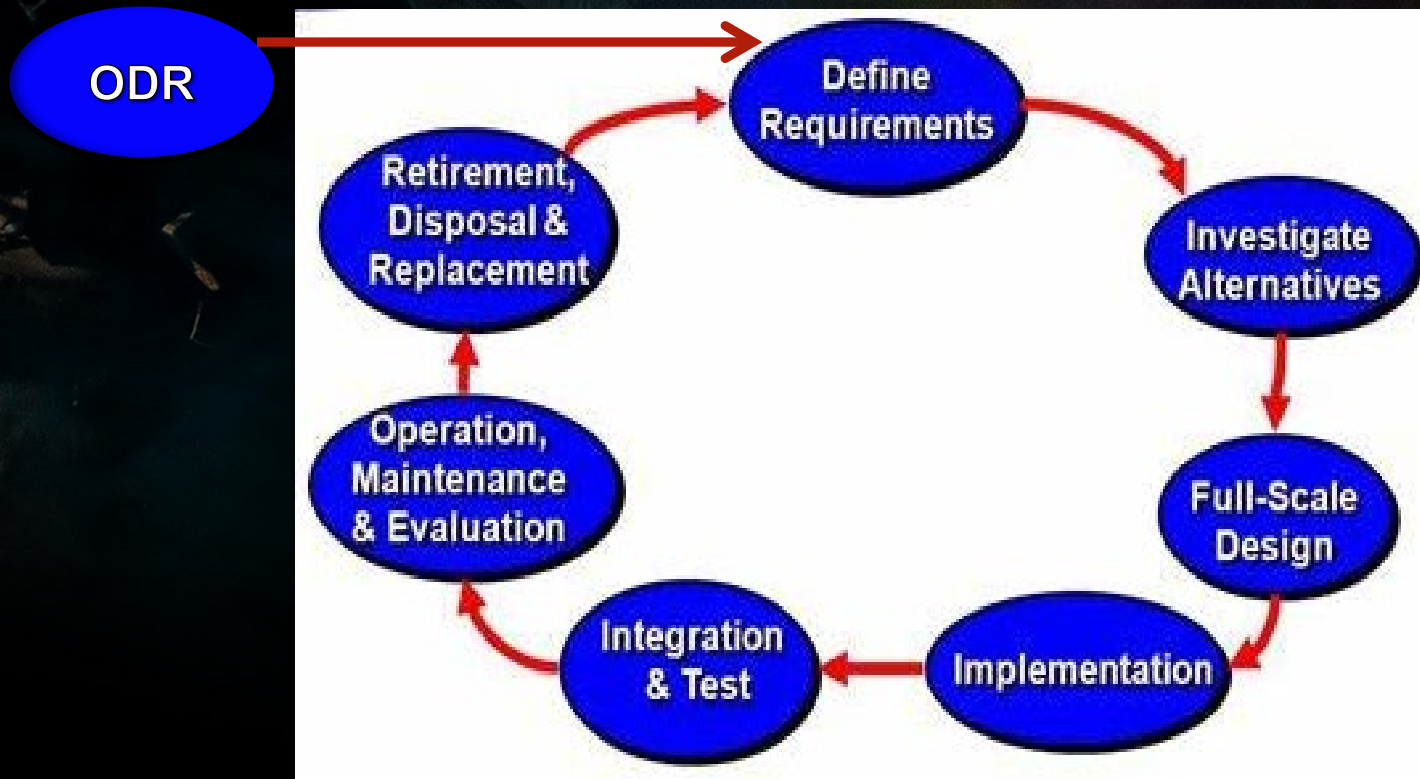
PROGRAM EXECUTIVE OFFICE MARITIME (M)

Challenges Drives Priorities

- Being responsive to the tip of the spear while balancing a framework for fielding and sustainment that is sustainable
 - If we go after every new idea, how do we create a training, fielding and sustainment infrastructure to support the operators
- For our program lines, it is still all about access and placement, how do we get an edge to allow penetration into the hard-to-reach places or overcome the obstacles in our system's paths to deliver the desired effect?
- Finding ways to integrate the newest capabilities to our legacy platforms
- Minimize the bandwidth spikes on the operators by looking for common operating systems across multiple systems

WHY PEO MARITIME IS UNIQUE

- Typically, do not receive equipment from parent service
- Majority of platforms are Special Operations Peculiar (SO-p), built specifically to meet NSW requirements
- Full Life Cycle System Management



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ORGANIZATIONAL CHART



SURFACE SYSTEMS

CCA
CCH
CCM
CCFLIR
SOCR

The logo depicts a yellow flame shape above a blue sea with a white surface ship and two golden eagles.

PEO MARITIME TECHNOLOGY OFFICE

UCME
CCME
Tech Development

The logo features a yellow flame shape above a red background with a white anchor, a nuclear symbol, and a propeller.

UNDERSEA SYSTEMS

Undersea Platforms

The logo shows a yellow flame shape above a blue sea with a white submarine and two golden eagles.

UNDERSEA SPECIAL MISSION SYSTEMS

DDS
Undersea Integration

The logo depicts a yellow flame shape above a blue sea with a white eagle, a red flag, and two golden fish.

COMBAT DIVING

Combat Diving

The logo features a yellow flame shape above a blue sea with a white diving mask and a white diver's tank.

NAVAL SPECIAL WARFARE

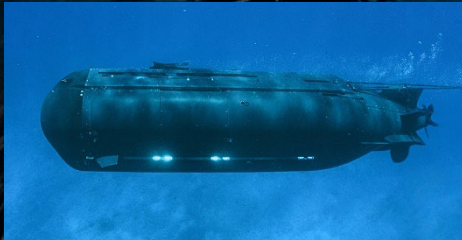
SDV
sUSV
sUUV

The logo shows a yellow flame shape above a blue sea with a white eagle, a white rifle, and two white torpedoes.

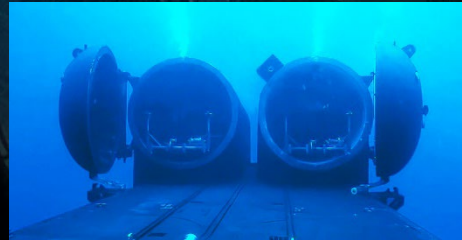
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PROGRAM EXECUTIVE OFFICE MARITIME (M)

UNDERSEA SYSTEMS



SEAL Delivery Vehicle



Dry Deck Shelter



Uncrewed Surface Vehicle



Uncrewed Undersea Vehicle



SOF Combat Diving

SURFACE SYSTEMS



Combatant Craft Assault



Combatant Craft Heavy



Special Operations Craft - Riverine



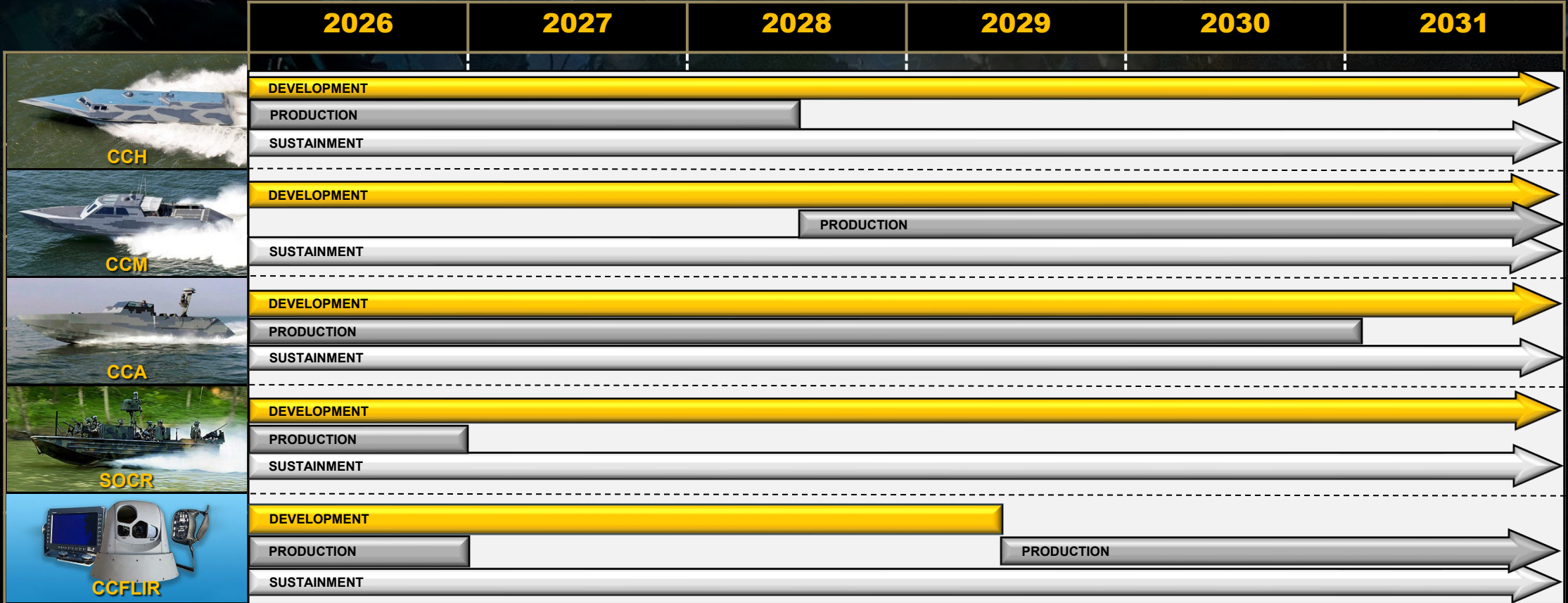
Combatant Craft Medium



Next Gen CCFLIR2

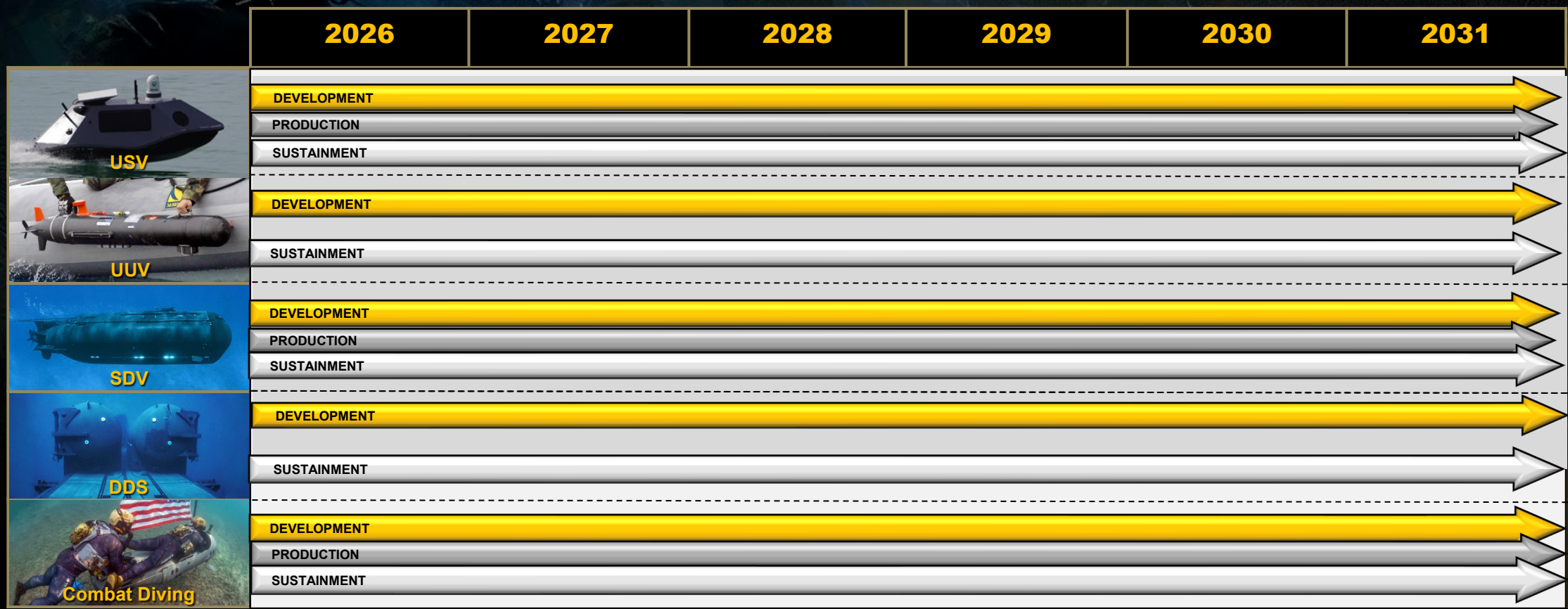
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NSW SURFACE ROADMAP



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NSW UNDERSEA/DIVING ROADMAP



PROGRAM EXECUTIVE OFFICE MARITIME (M)

Partnering with innovators such as service program offices, service/national labs, DIU, or private investors to open the aperture of solutions to our hard problems and prevent duplicative efforts that reduce the efficiency of fielding capability.

- **Areas of Interest**

- Maritime Communications
 - Power & Energy
 - Fleet Interoperability; Joint Fires
 - Training and Operator Performance
 - Enhanced Navigation
 - Diver Thermal Protection
 - Diver Equipment Power
 - Sustainment
- **Reaching out to Industry Partners**
- Requests for Proposal
 - Requests for Information
 - Broad Area Announcements
 - SOFWERX Collaboration Events
 - S&T Technical Experimentation Events
 - Industry Days

SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS

PORTFOLIO REVIEW

PROGRAM MANAGER, SPECIAL OPERATIONS FORCES COMBAT DIVING



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SOF COMBAT DIVING



- Supports the individual diver, as well as integration with all PEO-Maritime systems and platforms
- Efforts target equipment in the areas of maritime environmental protection, diver propulsion, diver navigation, Underwater Breathing Apparatus (UBA) and underwater communication (diver-to-diver and diver-to-platform)
- Supports development of enhanced diving capabilities for operators using both wet and dry submersibles

ACQUISITION STRATEGY

- Utilization of existing contracts, other government agencies, and new contracts competitively selected

PERIOD OF PERFORMANCE

- Planned FY26 through FY31

MILESTONES

- Various Based on Projects

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC FY26 through FY31
- O&M FY26 through FY31

CURRENT CONTRACT/OEM

- DLA Troop Support, Philadelphia, PA
- See Following Slides for List of Major Suppliers

SOF COMBAT DIVING REQUIREMENT AREAS

• Maritime Environmental Protection

- Enhanced thermal regulation
 - Active heating and cooling
 - Liquid circulating and Electrical Systems
- Full face mask
 - For use with closed-circuit rebreather
 - Incorporates voice communications

• Life Support Systems

- Excursion-capable N₂/O₂ Underwater Breathing Apparatus (UBA)
- Helium-O₂ LIO Underwater Breathing Apparatus
- Expeditionary Diver Treatment System

• Diver Navigation

- Hand-held and integrated capabilities
 - Situational awareness
 - Navigational accuracy (positioning)



• Diver Propulsion

- Collective, individual and hands-free capabilities
 - Compact size and reduced weight
 - Flexible delivery options (ship, submarine)
 - Commonality



• Underwater Communication

- Diver-to-diver and diver-to-platform
- Acoustic and Optical
 - Text and data
 - Voice (air and HeO₂)
 - Full motion video

• Signature Management

- Understand the threats in the environment while reducing our profile

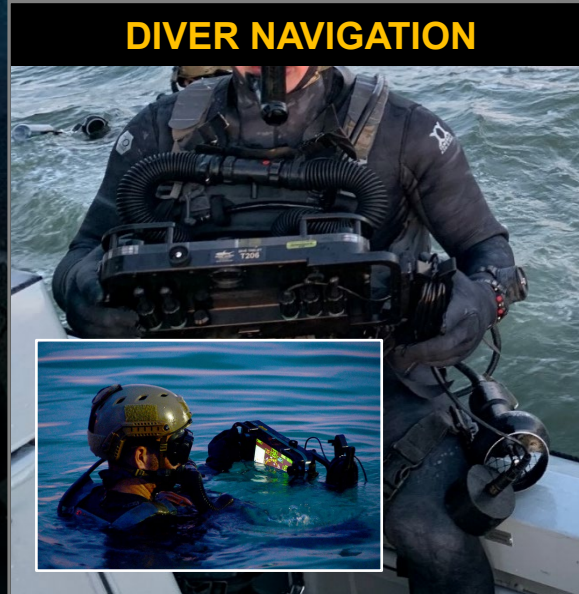


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SOF COMBAT DIVING MAJOR INDUSTRY PARTNERS

- Advanced Diver Solutions, Virginia Beach, VA
- Blueprint Subsea, Ulverston, UK
- Rini Technologies, Oviedo, FL
- Patriot3 Maritime, Fredericksburg, VA
- Stidd Systems Inc., Greenport, NY
- SUEX SRL, Villorb, Italy
- Marine Tech SA, Krosno, Poland
- Shark Marine Technologies, Inc., St. Catharines, Ontario, Canada
- James Fisher Defense, Aberdeen, Scotland

DIVER NAVIGATION



MARITIME ENVIRONMENTAL PROTECTION



UNDERWATER COMMS (DIVER-TO-DIVER)



DIVER PROPULSION – INDIVIDUAL / COLLECTIVE



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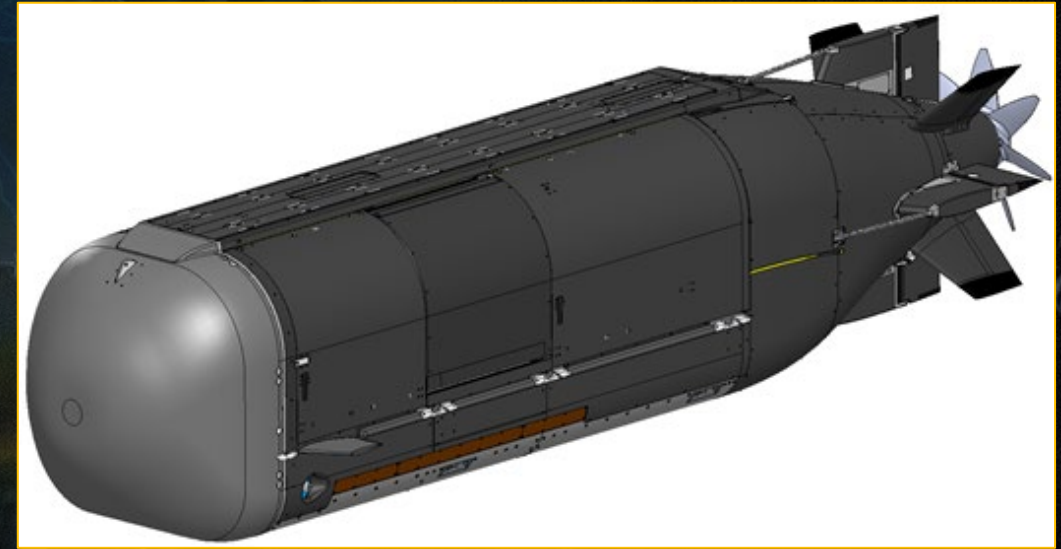
PORTFOLIO REVIEW

PROGRAM MANAGER, NAVAL SPECIAL WARFARE



SEAL DELIVERY VEHICLE MK 11

- Next generation free-flooding wet combat manned submersible to transport Special Operations Forces (SOF) personnel and equipment for a variety of missions
- SDV MK 11 replaces the current SDV MK 8, Mod 1 vehicle



ACQUISITION STRATEGY

- Full and open competition
- FRP Contract awarded in 2011

PERIOD OF PERFORMANCE

- FY11 through FY20 (SOCOM Contract)
- FY19 through FY25 (NAVSEA contract production & sustainment. 5-year extension waiver approved)
- FY26 through FY29 (NAVSEA contract sustainment)

MILESTONES – MK 11

- IOC: Q1 FY24
- Fully fielded Q1 FY27

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC FY26 through FY31
- O&M FY26 through FY31

CURRENT CONTRACT/OEM

- Teledyne Brown Engineering, Huntsville, AL

SEAL DELIVERY VEHICLE MK 11

- **SDV MK 11 Enhancements over SDV MK 8**
 - Intel processors
 - Secure digital storage
 - GB ethernet
 - Improved software and user interface
 - Improved navigation accuracy
 - Increased cargo, payload, range

- **Program Status**
 - 10 MK 11s delivered between FY18-24
 - 1st initial certification late 2023
 - 6th initial certification Q1FY26
 - Rolling ROH certifications to follow



UNCREWED UNDERWATER VEHICLES

- UUV enables access to high threat areas in the maritime domain, expands access and reach into littorals and reduces risk to personnel/manned platforms. Provides enhanced situational awareness and access & placement.
- MK 18 Mod 1 production transitioned to Mod 3 LIONFISH (REMUS 300 base)
- Service Common Platform incorporating Special Operations-peculiar Modifications.



ACQUISITION STRATEGY

- Procure *Service Common (MFP-2)* man-portable UUV PoR and augment it with purpose built, modular, plug-and-play sensors/payloads to meet SOF Peculiar requirements (MFP-11).

PERIOD OF PERFORMANCE

- N/A

MILESTONES

- IOC: FY21
- FOC: FY29

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC/OPN FY26 through FY31
- O&M/OMN FY26 through FY31

CURRENT CONTRACT/OEM

- Huntington Ingalls Industries, Pocasset, MA

UNCREWED SURFACE VESSELS

- USVs provide SOF maritime access in contested areas and the ability to deliver scalable effects for both short and long endurance missions.
- Commercial Off-the-Shelf (COTS) USVs incorporating SOF Peculiar modifications.
- USVs will operate in coordination with other Joint Forces platforms.



ACQUISITION STRATEGY

- Middle Tier Acquisition: Procure short and long endurance capable COTS Small USVs and augment with purpose-built, modular, plug-and-play sensors/payloads to meet SOF Peculiar requirements (MFP-11).

PERIOD OF PERFORMANCE

- N/A

MILESTONES

- FY27: Procure 13 Short Endurance and 12 Long Endurance USVs and exit MTA
- FY28: Enter MCA

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC FY26 through FY31
- O&M FY26 through FY31

CURRENT CONTRACT/OEM

- Aevex Aerospace
- SeaSat

SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS

PORTFOLIO REVIEW

PROGRAM MANAGER, UNDERSEA SPECIAL MISSION SYSTEMS



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- The Dry Deck Shelter (DDS) is a certified diving system that attaches to modified submarines. The program provides material safety certification, maintenance, modernization (Field Changes) and minor modifications for the DDS.
- DDS provides a large interface to allow deployment and retrieval of SOF operators and equipment while remaining submerged and undetected.
- Maintenance and modernization contract to include Restricted Availabilities (RAVs), Regular Overhauls (ROHs) and Field Changes.



ACQUISITION STRATEGY

- DDS Maintenance Contract awarded in 2018
- Follow-on Contract Award FY26

PERIOD OF PERFORMANCE

- FY18 through mid-FY26

MILESTONES

- Continue to support Fleet Requirements

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC FY26 through FY31
- O&M FY26 through FY31

CURRENT CONTRACT/OEM

- Oceaneering International Inc. – Marine Services Division (Oil-MSD)

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DRY DECK SHELTER

Dry Deck Shelter Next Program

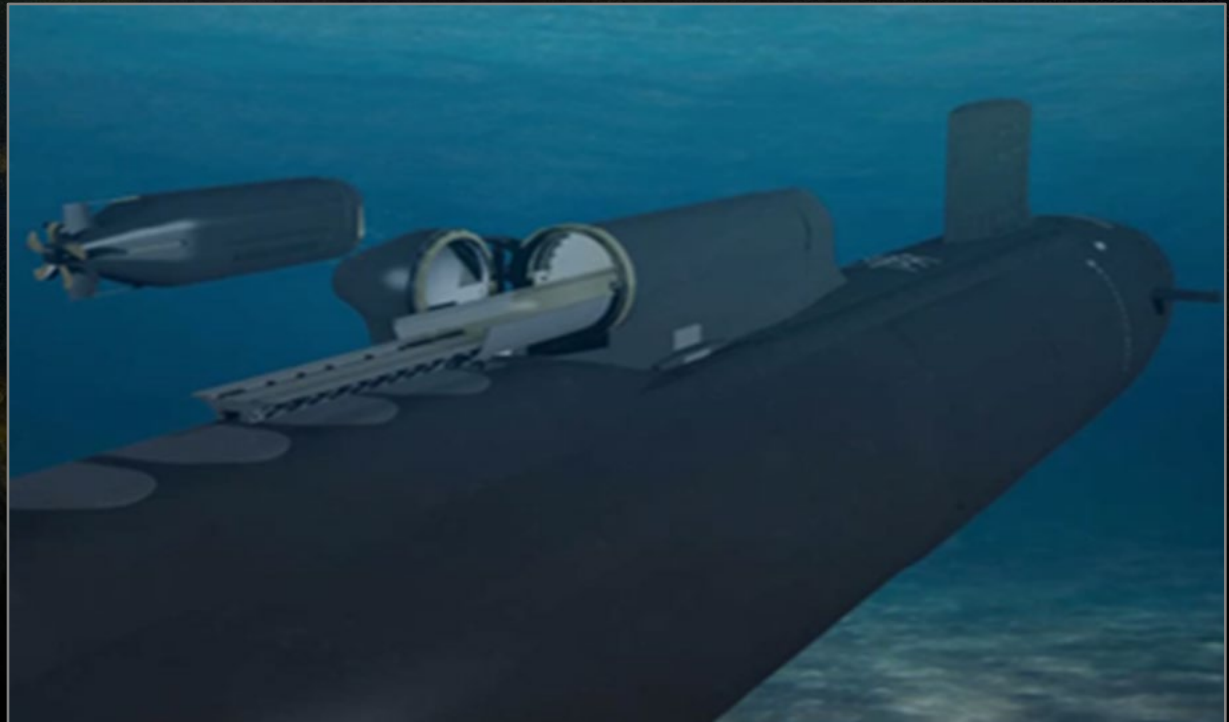
The next generation of Dry Deck Shelter (DDSNext) is a 21st Century Large Ocean Interface solution replacing the Legacy DDS, leveraging the strengths of both Legacy and Modified DDS to be compatible with the current and future VIRGINIA Class Submarines. The next generation SOF asset will be an optimized topside hangar, capable of launching wet manned submersible, large unmanned undersea vehicles, smaller UUVs/UAVs and other technology as required.

Potential Key Capabilities

- Wet manned submersible missions
- UUV & UAV missions - remote launch and recovery while operated from inside the host platform
- Mass Swimmer Lock Out missions
- In-place vehicle charging and Li-ion battery stowage with integrated casualty mitigation systems

Program Status

- The DDSNext Program initiated in FY24
- NAVSEA Undersea Special Mission Systems (PMS390) designated as the Program Management Office
- The DDSNext Program is executing a multi-year research and development phase focused on determining host platform integration, concept designs, and technology maturation of critical subsystems (ex. Payload Launch & Recovery System, Pressure Hull, Hanger Outer Door Closure System, etc.)



SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS

PORTFOLIO REVIEW

PROGRAM MANAGER, UNDERSEA SYSTEMS



UNDERSEA SYSTEMS (US)

Strategy

- Commercial submersible technology and international classing/certification
- Open architecture supporting multiple and diverse mission sets

Focus areas

- Energy density, safety, and maintainability
- Expeditionary diagnostics and maintainability
- Habitability and environmental control
- Materials: Submersible safety, producibility, strength, weight
- Rapid diver and ship safety analysis

SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS

PORTFOLIO REVIEW

PROGRAM MANAGER, SURFACE SYSTEMS



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COMBATANT CRAFT ASSAULT (CCA)

- Medium range, maritime assault, interdiction, insertion and extraction platform
- Production contract for Capital Equipment Replacement Program
- 42 of 42 craft fielded



ACQUISITION STRATEGY

- New production contract awarded FY25
- SOFSA sustainment task order
- Integration of C5ISR and CCFLIR2 systems

PERIOD OF PERFORMANCE

- FY25 through FY30

MILESTONES

- IOC: FY14
- FOC: FY23

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC FY26 through FY30
- O&M FY26 through FY31

CURRENT CONTRACT/OEM

- US Marine Inc. (OEM)
- SOFSA/Lockheed Martin (CLS)

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COMBATANT CRAFT MEDIUM (CCM)

- Multi-role SOF mobility platform for operations in contested environments
- 31 craft fielded
- In design and construction of CCM Mk2 Engineering Development Model (EDM)



ACQUISITION STRATEGY

- SOFSA sustainment order
- Competitive down-select for CCM Mk2 EDM

PERIOD OF PERFORMANCE

- FY26 through FY31

MILESTONES

- EDM Testing FY28

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC FY26 through FY31
- O&M FY26 through FY31

CURRENT CONTRACT/OEM

- Vigor Works, LLC (CCM Mk1 OEM)
- ReconCraft, LLC (CCM Mk2 EDM)
- SOFSA/Lockheed Martin (CLS)

COMBATANT CRAFT HEAVY (CCH)

- SOF mobility platform for operations in contested environments up to high threat
- 3 craft fielded
- 2 craft in production; contract awarded FY24



ACQUISITION STRATEGY

- Two technology demonstrators transferred from USN as CCH I and II
- CCH III purpose-built and delivered in FY21; CCH IV/V will replace I/II for a uniform fleet
- SOFSA sustainment task order

PERIOD OF PERFORMANCE

- FY24 through FY27

MILESTONES

- IOC: FY14
- FOC: FY25

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- O&M FY26 through FY31

CURRENT CONTRACT/OEM

- Vigor Works, LLC (CCH I-III OEM)
- Fincantieri Marinette Marine (CCH IV-V OEM)
- SOFSA/Lockheed Martin (CLS)

SPECIAL OPERATIONS CRAFT RIVERINE (SOCR)

- Aluminum hull riverine surface mobility platform to insert and extract SOF in and along river systems and able to operate in littoral region
- Operational Requirements Document (ORD) 15 Jan 1998



ACQUISITION STRATEGY

- SOFSA sustainment task order

PERIOD OF PERFORMANCE

- FY20 through FY26

MILESTONES

- IOC: FY13
- FOC: FY14

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC FY24 through FY26
- O&M FY26 through FY31

CURRENT CONTRACT/OEM

- US Marine Inc. (OEM)
- SOFSA/Lockheed Martin (CLS)

COMBATANT CRAFT FORWARD LOOKING INFRARED (CCFLIR)

- Provides SOF with a multi-sensor, electro-optic system that improves ability to detect, recognize, identify, range, track, and highlight objects of interest in a maritime environment
- 109 delivered
- Integrated and deployed on CCH, CCA, and CCM
- Capability Production Document updated to increase quantity for full fleet integration
- Leading the initial planning and material solutions of the Next-Generation Maritime Optical Sensor, leveraging AI/ML and advanced optics to ensure enhanced maritime situational awareness in contested environments.



ACQUISITION STRATEGY

- Modified GOTS technology

PERIOD OF PERFORMANCE

- FY23 through FY27

MILESTONES

- IOC: FY18
- FOC with increased quantity for CCA: FY27

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26
- PROC FY24 through FY26
- O&M FY24 through FY31

CURRENT CONTRACT/OEM

- Teledyne FLIR (OEM)
- NSWC Crane – Sustainment

SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS

PORTFOLIO REVIEW

TECHNICAL DIRECTOR, MARITIME



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MARITIME TECHNOLOGY OFFICE

High

Activities:

Operational Analysis, System Engineering, Architecture Development, Independent Verification and Validation

i.e. JHU-APL, Battelle, SOFWERX, University of Texas-Austin, DoW or Federal Centers of Excellence

Activities:

Production capable contractors, Sustainment Support, Incremental engineering

Funding

Engineering Design and Analysis, Testing, Modeling and Simulation, System Integration, Low-Rate Initial Production Design
BA 7

Resourcing:

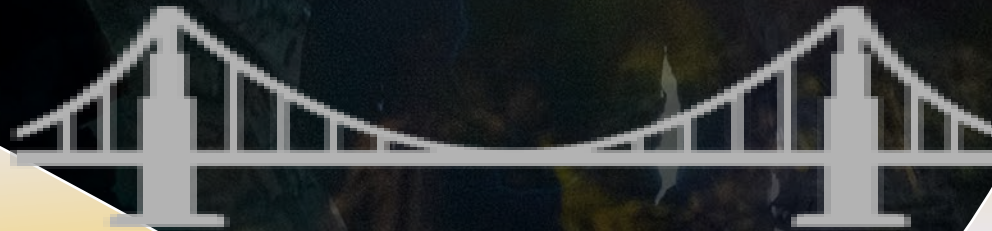
Science & Technology, DoW and Federal Labs, Academia, Small Business Innovation Research, SOFWERX, Prize Challenges, Capstones, University Academia Research Centers
BA 2-3

Resourcing:

Congressional Budget approvals, Unfunded Requirements (UFR) approvals

BA 7, Procurement, O&M

Low



Maritime Technology Transition & Exploitation (MTTE)

Discovery and Concept Refinement

Technology Development

Prototype TRL 6-7

Test & Evaluation Engineering and Integration Planning TRL 7-9

Production Manufacturing and Fielding

POM Planning

S&T / R&D OPPORTUNITIES FOR INDUSTRY

- Starting in FY20 PEO-M requested significant additional RDT&E funding to build capability in the areas listed below
- PEO-M continues to seek opportunities for innovative technology development and to partner with industry



ACQUISITION STRATEGY

- Leverage both existing and new contracts. Use IDIQ / RFP / BAA / SBIR / STTR / OTA
- Open architectures – maximize opportunity for rapid integration of new technology

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

POTENTIAL FY26 ENGAGEMENT OPPORTUNITIES

- Technical Experimentation (TE) Event 26.3
- SOCOM S&T Broad Agency Announcement
- OTAs
- SOFWERX Engagements

FUNDING

- RDT&E FY26 through FY31
- PROC None
- O&M None

FY26-FY31 TECHNOLOGY INTEREST AREAS

- Interoperable Maritime Communications Architecture
- Improved C6ISR Capabilities
- Power & Energy
- Enhanced Survivability & Lethality
- Fleet Interoperability
- Expeditionary Mobility for Undersea Systems
- Artificial Intelligence Enabled Capabilities
- Enhanced Navigation
- Diver Technologies
- Training & Operator Performance

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COMBATANT CRAFT MISSION EQUIPMENT (CCME)

- Provides advanced technologies to correct system deficiencies, improve asset life and augment mission requirements. Provides rapid response solutions to support combatant craft systems, sub-systems, and their evolving requirements
- Hosting & Integration of Advanced Sensors & Uncrewed Systems
- Assured/Alternative Position, Navigation & Timing
- Systems Resilience / Craft Survivability
- Extended Operations & Untethered Logistics



ACQUISITION STRATEGY

- Integrate high TRL (7+) technologies across the family of combatant craft through existing or planned IDIQ, BOA, UARC, and FFRDC contracts, and non-FAR based agreements (OTAs) to include SOFWERX

PERIOD OF PERFORMANCE

- Varies per task

MILESTONES

- Varies per task

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC None
- O&M None

CURRENT CONTRACT/OEM

- Multiple Government and Industry Partners

UNDERSEA CRAFT MISSION EQUIPMENT (UCME)

- Provides advanced technologies to correct system deficiencies, improve asset life and augment mission requirements. Provides rapid response solutions to support undersea craft, diver systems, and sub-systems
- Hosting & Integration of Advanced Sensors & Uncrewed Systems
- Undersea Navigation & Communications
- Expeditionary Mobility
- Systems Resilience / Craft Survivability



ACQUISITION STRATEGY

- Integrate high TRL technologies across the family of underwater craft and diver systems through existing or planned IDIQ, BOA, UARC, and FFRDC contracts, and non-FAR based agreements (OTAs) to include SOFWERX

PERIOD OF PERFORMANCE

- Varies per task

MILESTONES

- Varies per task

POINT OF CONTACT

- USSOCOM SOF AT&L, Engage SOF (eSOF), (813) 826-1269, eSOF@socom.mil

FUNDING

- RDT&E FY26 through FY31
- PROC None
- O&M None

CURRENT CONTRACT/OEM

- Naval Undersea Warfare Center – Newport
- UARCs
- Various Vendors

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OPPORTUNITIES

- **Broad Agency Announcements (BAA) & Requests For Information (RFI)**
 - USSOCOM Science & Technology (S&T) Directorate
- **Office of the Secretary of Defense Programs**
 - Small Business Innovation Research (SBIR)
 - Small Business Technology Transfer (STTR)
 - Foreign Comparative Test (FCT)
- **Other Transaction Authorities**
 - Undersea Technology Innovation Consortium (UTIC)
- **Cooperative Research And Development Agreements (CRADAs)**



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OPPORTUNITIES

- Collaborative efforts with Government Laboratories, University Affiliated Research Centers, Federally Funded Research & Development Centers, Land Grant Universities, etc.
- USSOCOM S&T Technical Experimentation Events
- USSOCOM S&T Acquisition Agility Events – SOFWERX
- USSOCOM S&T Technology Scouting via Vulcan / Engage SOF
 - www.vulcan-soft.com
 - eSOF@socom.mil



SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS

QUESTIONS



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DOING BUSINESS WITH SOCOM

Office of Small Business Programs (Will engage with companies of any size!)

First stop for questions, concerns, or assistance

POCs: Ashley Farrier and Paul Ward

Ashley.Farrier@socom.mil

Paul.Ward@socom.mil

osbp@socom.mil

813.826.9475

Engage SOF (eSOF) on Vulcan

Pathway to present SOF relevant capabilities to USSOCOM

POC: Kimberly Carberry

Kimberly.r.Carberry.civ@socom.mil

eSOF@socom.mil

<https://www.engageSOF.com>

<https://www.Vulcan-SOF.com>

SOFWERX

Unclass, open forum partnering with industry to solve Warfighter problems

<https://www.sofwerx.org>

TECHNICAL EXPERIMENTATION

<https://www.socom.mil/SOF-ATL/Pages/technical-experimentation.aspx>

